Team Selling



What's your decision?

- Can the division afford this initiative?
- Can it afford not to?



The Facts of the Case

- HED performing well, big revenue producer
- Two groups share a common promotional budget
- What to prioritize?
 - ▶ Education of future customers
 - Current revenue

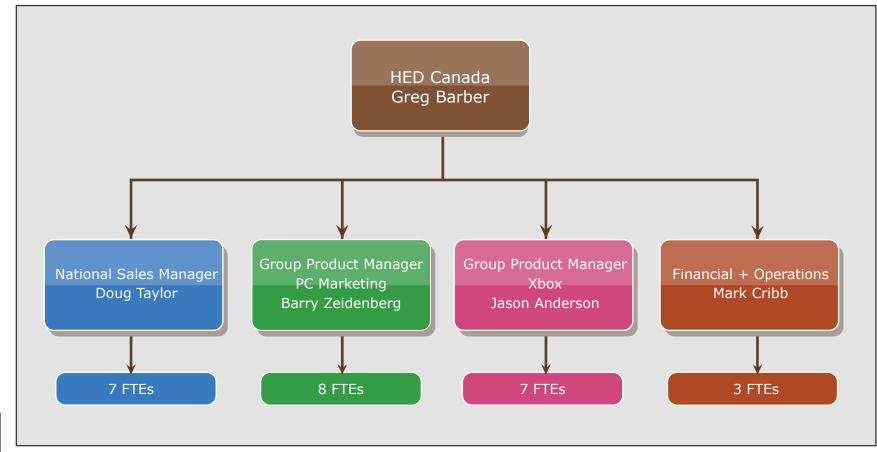


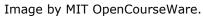
What's the ROI for each investment

- Supporting retail sales
- Investment in web site



Microsoft Org chart







Team Selling Marketing and Sales Choreography

Technology Companies				Enterprise IT (Non-Technology Companies)				
License License								
Audit								
Services								
	Reputation / Buzz / PR							
ing	Content Development							
Product Marketing	Digital Marketing							
_ A B	Global Programs							
	Marketing Automation							
BDR (outbound lead gen & qualification)	Inside Sales (lead development)	Field Sales		Resellers ("Sell with" model)				
				Direct Sales				



What's the role of web in sales?

	2013		2014			
Lead Source	Sum of Amount	% of Amount	Sum of Amount	% of Amount	2014 Spend	2014 ROI
Advertisement	\$402,500	2.74%	\$135,000	0.94%	\$83,539	1.6
Cold Call	\$785,000	5.34%	\$1,322,000	9.18%	\$540,000	2.4
Email	\$545,725	3.71%	\$834,325	5.79%	\$100,000	8.3
Employee Referral	\$181,000	1.23%	\$467,000	3.24%	\$0	n/a
External Referral	\$519,350	3.53%	\$550,273	3.82%	\$0	n/a
Inbound Email/Phone	\$2,225,228	15.12%	\$1,980,700	13.75%	\$15,408	128.6
Jigsaw	\$20,000	0.14%	\$30,500	0.21%	\$50,000	0.6
Other	\$557,275	3.79%	\$105,405	0.73%	\$0	n/a
Partner	\$1,151,145	7.82%	\$754,561	5.24%	\$0	n/a
Partner Campaign	\$613,200	4.17%	\$0	0.00%	\$89,973	0.0
Product Download	\$171,403	1.16%	\$0	0.00%	\$0	n/a
Profiling	\$4,750	0.03%	\$160,500	1.11%	\$0	n/a
Purchased List	\$0	0.00%	\$240,200	1.67%	\$218,749	1.1
Research	\$116,600	0.79%	\$75,000	0.52%	\$0	n/a
Seminar	\$324,787	2.21%	\$255,597	1.77%	\$21,117	12.1
Tradeshow	\$165,484	1.12%	\$277,000	1.92%	\$106,541	2.6
Web	\$4,908,798	33.36%	\$5,654,400	39.25%	\$43,893	128.8
Webinar	\$1,329,000	9.03%	\$1,545,387	10.73%	\$182,970	8.4
Word of mouth	\$692,690	4.71%	20,000	0.14%	\$0	n/a
Grand Total	\$14,713,985	100%	\$14,407,848	100.00%		



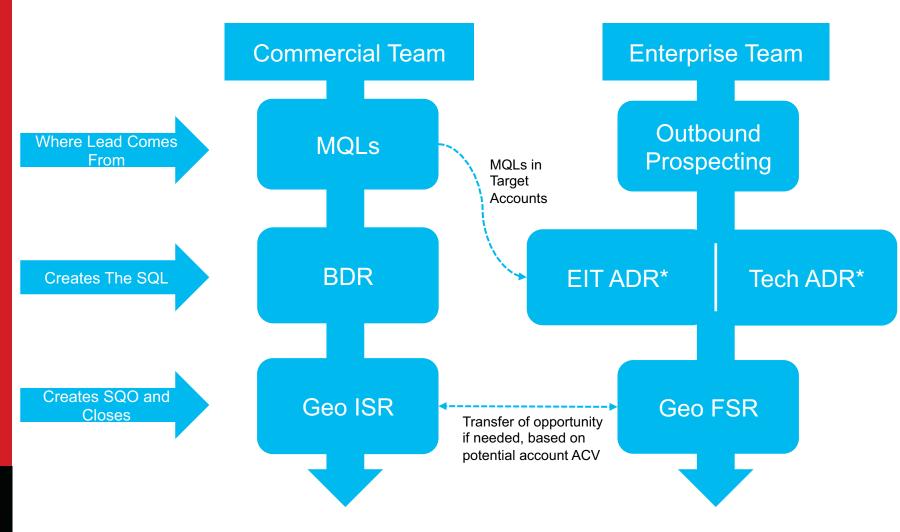
Summary view

Web	128.8
Seminar	12.1
Webinar	8.4
Email	8.3
Tradeshow	2.6
Cold Call	2.4
Advertisement	1.6
Purchased List	1.1



MANAGEMENT

Team Selling



^{*}Further vertical separation over time; to start, separate tech and EIT ADR teams will prospect specifically into those verticals; the positioning and personas are different in each segment

Is this Selling?



Sales guy saves the day







Great teams

'Teamwork in sales...is the sum of individual efforts working towards a common goal' *Teamwork for Today's Selling*



Characteristics of great teams

- Shared vision
- Know your role
- Complement your teammates
- coordinated



One Team, One Fight!



Sales compensation as part of team selling

- How should comp plans reflect team goals?
- Time frame
 - Monthly
 - Quarterly
 - Annual
- Quota credit
- Situational teamwork



Sales comp and sales cultures

- Direct EMC
- Channel Citrix
- Systems Integrator SAP
- OEM Intel



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