

# GPS Case

ESD.85  
October 31, 2005

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Illustration by Leo Cronin

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# What is GPS?

- Global Positioning System
  - Used for timing, positioning, and navigation
  - Called NAVSTAR
- Types of users
  - U.S. military
  - Emergency response
  - Maritime navigation
  - Hikers, drivers
  - Aviation (planned)



Figure courtesy of NASA.

# How GPS works

- Receiver obtains radio signals from at least 4 satellites
  - Calculates receiver's location from time, satellite location, and distance information
- Ground control monitors and ensures orbital and clock accuracy

Figure removed for copyright reasons.  
GPS summary diagram from Garmin Ltd. *GPS for Beginners*.

# GPS Constellation

- Made up of 24 satellites in orbit 12,500 miles above the earth
- 6 orbit planes
- Precision of GPS signal is 20 meters
- With differential GPS and error correcting, precision is 10 cm



Courtesy of USGS.  
([http://geomag.usgs.gov/images/gps\\_001.jpg](http://geomag.usgs.gov/images/gps_001.jpg))

# GPS Frequency Uses

L1	Civilian
L2	Military
L3	Military – missile/rocket launches, detonation detection
L4	Ionospheric correction (experimental)
L5	Civilian safety-of-life (planned)

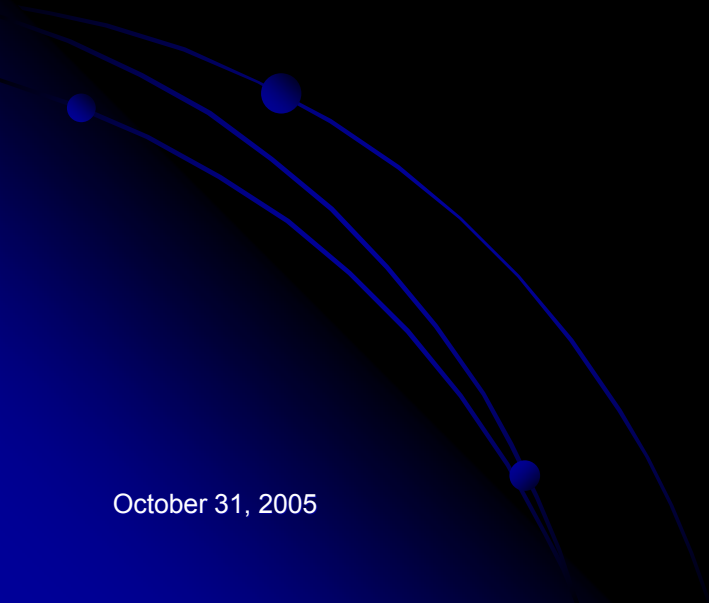
# GPS Limitations and Corrections

- Atmospheric thickness
- Signal reflection
- Clock precision
- Orbital errors
- Blocked signal
- Satellite geometry
- Selective availability (pre-May 2000)
- Differential GPS

Figure removed for copyright reasons.

GPS Corrections diagram from Garmin Ltd. *GPS for Beginners*.

# History



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# GPS Inspiration

- 1957: Sputnik launch
  - Johns Hopkins Applied Physics Lab located Sputnik using the Doppler shift of its radio signal
  - Realized they could do the reverse process → GPS

Photo of Sputnik removed for copyright reasons. Source: NBC News (<http://www.msnbc.com/news/115147.jpg>)



# NAVSTAR Predecessors

- LORAN (MIT) - WWII
  - Ground-based, 2-dimensional (lat, long)
  - Need 3 stations in range and prior location information
- Timation (Navy) – 1970s
  - Space-based, 2-dimensional
  - Could not provide continuous coverage
- Transit (Navy)
  - Space-based, 2-dimensional
  - Track and locate submarines
  - Satellites visible every 100 minutes, had to be observed for 10-25 minutes
  - 25-meter error
- USAF Project 621B
  - Space-based, 3-dimensional
  - Needed 4 satellites
  - At least 2 ground-control stations had to be located outside the US
  - Demonstrated pseudorandom noise (PRN) code

Source: Spencer Lewis 2005, Parkinson and Gilbert 1983, Parkinson 1994

# GPS Development

- April 1973: Formation of the JPO
  - JPO objective: Consolidation of satellite navigation concepts into one system
  - US Air Force as the lead agency (Parkinson as head)
- December 1973: DoD approves the system that is now known as NAVSTAR
- 1974-1977: Initial satellites launched for concept validation and to carry atomic clocks
- 1978-85: 11 Block I satellites launched
- 1980: 1st GPS satellite to carry nuclear detonation detection system sensors
- 1980-82: Project zeroed out each year
- 1981-86: Project reinstated with a 30% budget cut
  - Reduction from 24 planned satellites to 18
  - Postponed early limited -D capability by 12 years (1981-93?)

Source: RAND 1997, Kowoma 2004

# Progress to Civilian GPS Use

- 1983: Korean Air passenger flight shot down by Soviets
  - Reagan announced that GPS would be freely available for civilian aircraft use when it begins operational
- 1984: Surveying becomes the first major commercial GPS application (used DGPS and other techniques to compensate for limited number of satellites)
- 1989: Coast Guard becomes lead agency for Civil GPS Service
- 1989-1994: 28 Block II satellites
- March 1990: DoD activates selective availability
- 1990-1991: GPS used during the Persian Gulf War
- August 1990: DoD deactivates selective availability (to allow for use of commercial receivers)
- July 1991: DoD reactivates selective availability

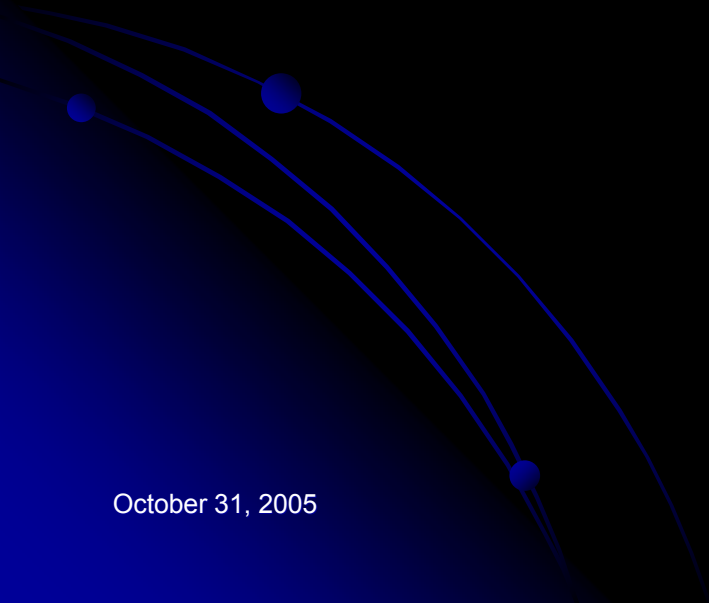
Source: RAND 1997

# Free GPS for All

- September 1991: US offers GPS use for free to the international community, starting in 1993, for a minimum of 10 years (offer later extended and reaffirmed multiple times)
- 1993: US announces Initial Operational Capability of GPS with 100-m accuracy and continuous availability
- 1994: Announced planned implementation of GPS for civil aviation to be implemented in 1997 (still not implemented)
- 1995: US announces Full Operational Capability of GPS
- 1996: Presidential directive created the Interagency GPS Executive Board (IGEB) to be chaired by DOT and DOD
- 2000: Final deactivation of selective availability, so accuracy for civilian improves from 100m to 20m

Source: RAND 1997, Kowoma 2004

# Major Decision



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# Offering GPS to the World for Free

- Given Motivation (circa 1983)
  - Safety
    - Reagan: improve safety of civilian aviation
    - Increase safety and efficiency of transportation systems
- Additional Motivations (emerged in 1990s)
  - National security
    - Discourage competing systems
    - Prevent users from switching to GLONASS (Russian system)
    - Retain control and technology leadership
  - Economic growth
    - Promote US GPS companies ( larger market for sales; first-mover advantage)
    - Standardization (encourages use of one system)
  - International cooperation

Sources: AW&ST 1983, NAPA/NRC 1995, RAND 1997

# Uncertain System Viability

- Technical/operational viability
  - Only experimental satellites in orbit in 1983
  - Unstable funding (recently cut for 3 years)
  - Needed to test other components of the system
  - FAA refused to adopt GPS
    - DoD had been trying for before 1983 to interest the FAA in NAVSTAR
    - DoD improved accuracy from 500m to 100m, but still insufficient for safety
    - GPS at best could be a back-up to existing ground-based systems
    - FAA did not want to pay user fees or share upkeep costs
- User reaction (commercial and international)
  - Lack of confidence that system would become operational
  - Not sure if they should offer GPS to Aeroflot, the Soviet airline

# Selective Availability Failure

## ● Expectation

- Selective availability would work
- Keep military and civilian applications separate
- Encryption will restrict non-military use and accuracy
- Export controls restrict GPS equipment listed as “munitions”
- National security would not be compromised by civilians having access to GPS

## ● Reality

- Companies figured out how to overcome encryption with DGPS
- DGPS enhances accuracy to 10 cm
  - Government agencies like the Coast Guard, FAA, Army were developing DGPS as early as 1990
- SA turned off during Gulf War
- Interferes with civilian safety and services
- EAPS Prof. Thomas A. Herring, MIT:  
*"For any adversary who is sophisticated enough to put a GPS guidance system into a missile, it's a trivial extension to put in a differential correction. I don't think it protects us at all. I don't think it protects us from terrorists."*



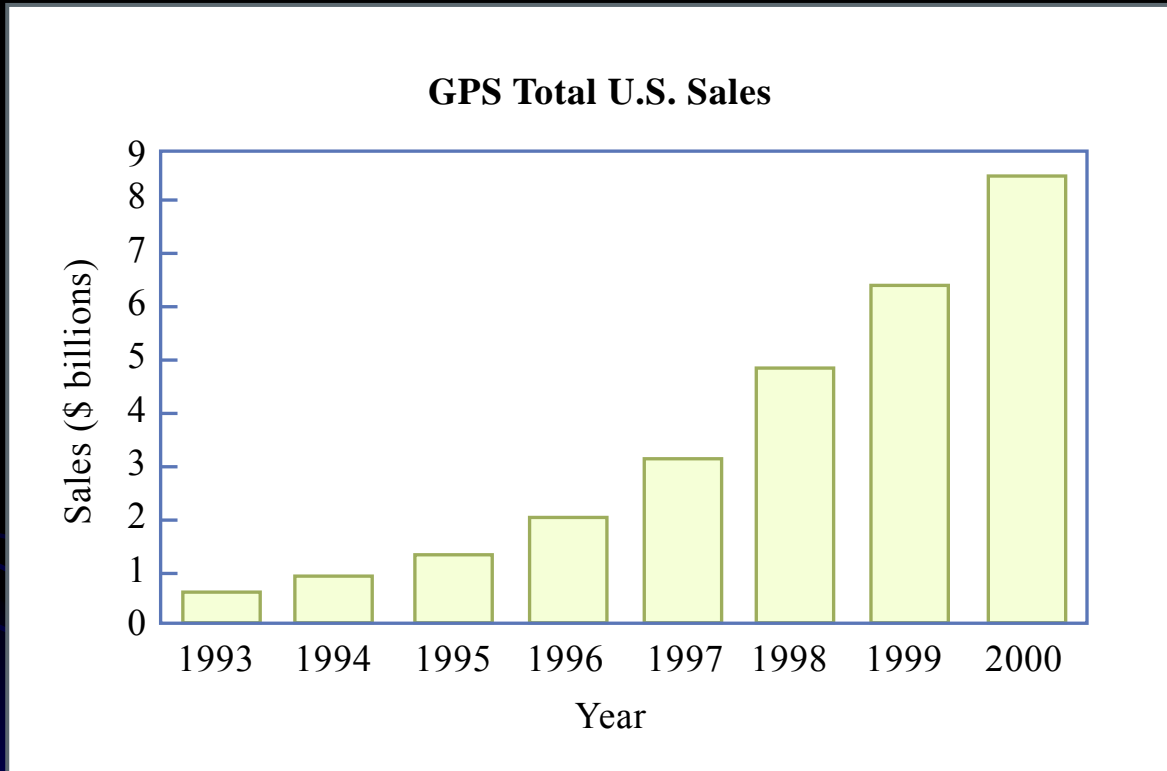
# Modes of Analysis

- 1983 Reagan announcement was politically motivated
  - Pressure from Congress to accelerate NAVSTAR coverage
  - In response to offering it to Soviet airliner Aeroflot, White House Press Secretary Larry Speakes said: *"We'll wait until 1988 to see. For the moment, the plans are to make it available to all. We'll address the Soviet question when we get there."*
  - Situated within Reagan's "Star Wars" vision
- Not DoD-supported, since they had a pre-existing schedule for launching satellites and awarding contracts
- We could not find specific DoD or White House analysis behind the decision.
  - Could be classified military documents?

# Consequences (1)

- Safety
  - GPS first used in civilian aviation in 2005, for transatlantic flights
  - Still used mostly as a back-up system
- National and Personal Security
  - Vulnerable to jamming
  - Commercial GPS units could be used by enemy states or terrorists
  - Privacy infringement from hidden GPS receivers
- Economic growth
  - Commercialization: In 2000, already a \$8.5 billion industry and expected creation of 100,000 new jobs

# Commercial GPS Boom



2004: \$15B

Projected 2008: \$22B

Projected 2010: \$39B

Figure by MIT OCW.

Secondary Source: RAND 1997

# Consequences (2)

- International cooperation
  - Competing systems
    - Soviet system GLONASS
    - European system Galileo
- Maintenance commitment
  - Already \$12 billion invested; \$400 million/year to maintain
  - Shared responsibility between DoD (USAF) and DoT (Coast Guard)

# Conclusions

# Cross-cutting Themes

1. In retrospect, were some consequences overlooked by interested organizations?
  - DoD focusing on GPS as military-only application; did not envision civilian uses; did not appreciate this until commercial uses were already emerging
    - Response was to add selective availability
  - DoD organizational limitations
    - History of being able to keep technologies secret
  - Ability to circumvent selective availability
    - Could not keep it secret

# Cross-cutting Themes

## 2. How do political/economic/social forces influence the engineering/scientific solutions/approaches?

- Offering to the world – cannot just be US-focused
  - Shaped the development of the still incomplete system
  - Selective availability
- Frequency bands
  - Need for 911 capability on cell phones - emergency response
  - Having separate bands (separate civil and military applications)
- Scaling down the project because of funding cuts

# Cross-cutting Themes

## 3. What strategies are adopted by interests that feel threatened by GPS?

- Competing systems that are not US-controlled
  - GLONASS
    - Fully operational by 2008
  - Galileo
    - Operational by 2008



# Cross-cutting Themes

4. What is the motivation for keeping decision processes for sharing emerging technologies with other countries secret?
- Military
    - Possible initial decision but questionable once commercialized
    - May reveal too much about future strategies
  - Technology leadership/Intellectual property rights

# What could have been done better?

- Hindsight is 20/20
  - Consistent funding
  - Studies of commercial applications
  - More early international cooperation
- Reality check
  - Institutional learning
    - Adjusted their view as use of the GPS changed
    - Agency responsibilities shifted
      - Inter-agency GPS Executive Board (IGEB)

# Future of GPS

- Responses to Galileo and Glonass
  - Ensure interoperability of GPS with other systems
  - Provide better service
  - Join Galileo
  - Charge for GPS
- Integration into transportation infrastructures
  - Credible commitment not to turn off GPS
- System maintenance
  - Who pays for it?
- Security measures
  - New ways of blocking signals – do they work?

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# Discussion

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